# CONFLICT OF INTEREST POLICY OF WESTMINSTER ADOPTION GROUP AND SERVICES INC

#### **ARTICLE I**

#### **Purpose**

The purpose of the conflict of interest policy is to protect this tax-exempt organization's interest when it is contemplating entering into a transaction or arrangement that might benefit the private interest of an officer or director of the Organization or might result in a possible excess benefit transaction. This policy is intended to supplement but not replace any applicable state and federal laws governing conflict of interest applicable to nonprofit and charitable organizations.

#### **ARTICLE II**

#### **Definitions**

#### 1. Interested Person

Any director, principal officer, or member of a committee with governing board delegated powers, who has a direct or indirect financial interest, as defined below, is an interested person.

#### 2. Financial Interest

A person has a financial interest if the person has, directly or indirectly, through business, investment, or family:

- An ownership or investment interest in any entity with which the Organization has a transaction or arrangement,
- b. A compensation arrangement with the Organization or with any entity or individual with which the Organization has a transaction or arrangement, or
- c. A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Organization is negotiating a transaction or arrangement.

Compensation includes direct and indirect remuneration as well as gifts or favors that are not insubstantial.

A financial interest is not necessarily a conflict of interest. Under Article III, Section 2, a person who has a financial interest may have a conflict of interest only if the appropriate governing board or committee decides that a conflict of interest exists.

WESTMINSTER Adoption Group + Services EIN 45-2740601

#### ARTICLE III

#### **Procedures**

#### 1. Duty to Disclose

In connection with any actual or possible conflict of interest, an interested person must disclose the existence of the financial interest and be given the opportunity to disclose all material facts to the directors and members of committees with governing board delegated powers considering the proposed transaction or arrangement.

#### 2. Determining Whether a Conflict of Interest Exists

After disclosure of the financial interest and all material facts, and after any discussion with the interested person, he/she shall leave the governing board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining board or committee members shall decide if a conflict of interest exists.

#### 3. Procedures for Addressing the Conflict of Interest

a. An interested person may make a presentation at the governing board or committee meeting, but after the presentation, he/she shall leave the meeting during the discussion of, and the vote on, the transaction or arrangement involving the possible conflict of interest.

b. The chairperson of the governing board or committee shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement.

c. After exercising due diligence, the governing board or committee shall determine whether the Organization can obtain with reasonable efforts a more advantageous transaction or arrangement from a person or entity that would not give rise to a conflict of interest.

d. If a more advantageous transaction or arrangement is not reasonably possible under circumstances not producing a conflict of interest, the governing board or committee shall determine by a majority vote of the disinterested directors whether the transaction or arrangement is in the Organization's best interest, for its own benefit, and whether it is fair and reasonable. In conformity with the above determination it shall make its decision as to whether to enter into the transaction or arrangement.

### 4. Violations of the Conflicts of Interest Policy

a. If the governing board or committee has reasonable cause to believe a member has failed to disclose actual or possible conflicts of interest, it shall inform the member of the basis for such belief and afford the member an opportunity to explain the alleged failure to disclose.

b. If, after hearing the member's response and after making further investigation as warranted by the circumstances, the governing board or committee determines the member has failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

#### ARTICLE IV

#### **Records of Proceedings**

The minutes of the governing board and all committees with board delegated powers shall contain:

- a. The names of the persons who disclosed or otherwise were found to have a financial interest in connection with an actual or possible conflict of interest, the nature of the financial interest, any action taken to determine whether a conflict of interest was present, and the governing board's or committee's decision as to whether a conflict of interest in fact existed.
- b. The names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection with the proceedings

#### ARTICLE V

#### Compensation

- a. A voting member of the governing board who receives compensation, directly or indirectly, from the Organization for services is precluded from voting on matters pertaining to that member's compensation.
- b. A voting member of any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Organization for services is precluded from voting on matters pertaining to that member's compensation.
- c. No voting member of the governing board or any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Organization, either individually or collectively, is prohibited from providing information to any committee regarding compensation.

#### **ARTICLE VI**

#### **Annual Statements**

Each director, principal officer and member of a committee with governing board delegated powers shall annually sign a statement which affirms such person:

- a. Has received a copy of the conflicts of interest policy,
- b. Has read and understands the policy,
- c. Has agreed to comply with the policy, and
- d. Understands the Organization is charitable and in order to maintain its federal tax exemption it must engage primarily in activities which accomplish one or more of its tax-exempt purposes.

Westminster Aboption Gap + Servers 2 W - 45 - 2740601

#### **ARTICLE VII**

#### **Periodic Reviews**

To ensure the Organization operates in a manner consistent with charitable purposes and does not engage in activities that could jeopardize its tax-exempt status, periodic reviews shall be conducted. The periodic reviews shall, at a minimum, include the following subjects:

a. Whether compensation arrangements and benefits are reasonable, based on competent survey information, and the result of arm's length bargaining.

b. Whether partnerships, joint ventures, and arrangements with management organizations conform to the Organization's written policies, are properly recorded, reflect reasonable investment or payments for goods and services, further charitable purposes and do not result in inurement, impermissible private benefit or in an excess benefit transaction.

#### ARTICLE VIII

#### **Use of Outside Experts**

When conducting the periodic reviews as provided for in Article VII, the Organization may, but need not, use outside advisors. If outside experts are used, their use shall not relieve the governing board of its responsibility for ensuring periodic reviews are conducted.

The Undersigned, Secretary of this Corporation, hereby certify that Conflict of Interest Policy of this Corporation was duly adopted as of the 30 day of \_\_\_\_\_\_\_, 20//\_.

Secretary

#### BYLAWS OF

WESTMINSTER ADOPTION GROUP SERVICES (WAGS PET ADOPTION)

#### ARTICLE I OFFICES

Section 1. Registered Office. The Westminster Adoption Group Services (WAGS Pet Adoption) shall at all times maintain in the State of California a registered agent, whose business office shall be the registered office of the Westminster Adoption Group Services (WAGS Pet Adoption).

Section 2. Other Offices. The Westminster Adoption Group Services (WAGS Pet Adoption) may also have such other offices within or without the State of California as the Board of Directors may, from time to time, designate, and as the business and affairs of the [Westminster Adoption Group Services (WAGS Pet Adoption) may require.

#### ARTICLE II PURPOSES

Section 1. Nature of Corporation. The Westminster Adoption Group Services nonprofit corporation formed under the California statue, which is organized and shall be operated in accordance with the meaning and provisions of Section 501(c)(3) of the Internal Revenue Code and the regulations issued thereunder.

Section 2. Primary Purposes. The Westminster Adoption Group Services (WAGS Pet Adoption) is organized for the purposes set forth in its Articles of Incorporation which are filed with the State of California.

#### ARTICLE III BOARD OF DIRECTORS

Section 1. General Powers. The Board of Directors shall have the general power to manage and control the affairs and property of the Westminster Adoption Group Services (WAGS Pet Adoption), and shall have full power, by majority vote, to adopt rules and regulations governing the action of the Board of Directors.

Section 2. Number, Election, and Term of Office. The Board of Directors shall consist of [five (4) members] or [no less than five (4), and no more than ten (10), members]. Directors need not be residents of the State of California. Election to the Board of Directors shall be by majority vote of the members of the Board of Directors, which shall occur, except in the case of

ancies, at each annual meeting thereof. Each Director shall hold office for a term of ear and thereafter until his successor is elected and qualified.

- **10n 3. Officers.** The Board of Directors may designate from among its members a esident, Vice-President, Secretary, Treasurer and such other officers as it may consider appropriate with such duties as it may prescribe.
- **Section 4. Vacancies**. Any vacancy occurring on the Board of Directors prior to the expiration of a term shall be filled by such person as shall be elected by the remaining members of the Board of Directors. A Director so elected to fill a vacancy shall hold office for the unexpired term of his predecessor in office.
- **Section 5. Annual and Regular Meetings**. The Board of Directors shall hold an annual meeting at such time and place as the Board of Directors shall by resolution prescribe. The Board of Directors may by resolution prescribe the time and place of such other regular meetings.
- **Section 6. Special Meetings**. Special meetings of the Board of Directors may be called by or at the request of the President or any two Directors. The person or persons authorized to call special meetings of the Board of Directors may fix any reasonable date, hour, and place, either within or without California, as the date, hour, and place for holding any special meeting of the Board called by them.
- Section 7. Notice. Notice of any special meeting of the Board of Directors shall be given at least fifteen (15) days previously thereto by written notice delivered personally or sent by mail, telegram, facsimile or other means of electronic transmission to each Director at his address as shown in the records of the Westminster Adoption Group Services (WAGS Pet Adoption). If mailed, such notice shall be deemed to be delivered when deposited in the United States mail in a sealed envelope so addressed, with postage prepaid. If notice be given by telegram, such notice shall be deemed to be delivered when the telegram is delivered to the telegraph company. Any Director may waive notice of any meeting. The attendance of a Director at any meeting shall constitute a waiver of notice of such meeting, except where a Director attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. The business to be transacted at, and the purpose of, any annual meeting of the Board of Directors need not be specified in the notice or waiver of notice of such meeting.
- **Section 8. Quorum and Proxies**. A majority of the total number of Directors in office shall constitute a quorum for the transaction of business at any meeting of the Board of Directors; but, if less than a majority of the Directors are present at said meeting, a majority of the Directors present may adjourn the meeting from time to time without further notice. Proxies shall not be permitted.
- **Section 9. Manner of Acting**. The act of a majority of the Directors present at a meeting at which a quorum is present shall be the act of the Board of Directors, unless the act of a greater number is required by law or by these Bylaws.

services but may be reimbursed for reasonable expenses. Nothing herein shall be construed to preclude any Director from serving Westminster Adoption Group Services (WAGS Pet Adoption) in any other capacity and receiving compensation therefor.

**Section 11. Informal Action**. Any action may be taken without a meeting of the Directors if a consent in writing setting forth the action so taken shall be signed by all of the Directors.

Section 12. Resignation; Removal. (a) A Director may resign from the Board of Directors at any time by giving notice of his resignation in writing addressed to the President or Secretary of Westminster Adoption Group Services (WAGS Pet Adoption) or by presenting his written resignation at an annual, regular, or special meeting of the Board of Directors. (b) Except as otherwise provided by law, at any meeting of the Board of Directors called expressly for that purpose, any Director may be removed, with or without cause, by the vote of a majority of the Directors then in office.

### ARTICLE IV REGULAR COMMITTEES

**Section 1. Purposes**. The Board of Directors may establish such regular committees to assist it in the performance of its duties as it considers appropriate.

**Section 2. Number, Election, and Term of Office.** The number of members of each regular committee shall be determined by the Board of Directors. Members of each regular committee shall be elected by the affirmative vote of a majority of the Board of Directors and shall serve until resignation or removal by the affirmative vote of a majority of the Board of Directors.

**Section 3. Officers**. The President may designate from among the members of each regular committee a Chairman and Vice Chairman of such committee, and such other officers as the President may determine. The Chairman, Vice Chairman, and any other officers of each such committee shall have such duties as the President prescribes.

**Section 4. Vacancies**. Vacancies in the membership of any committee shall be filled by the Board of Directors.

**Section 5. Quorum**. Unless otherwise provided in the resolution of the Board of Directors designating a committee, a majority of the whole committee shall constitute a quorum and the act of a majority of the members present at the meeting at which a quorum is present shall be the act of the committee.

**Section 6.** Rules. Each committee may adopt rules for its own government not inconsistent with the Bylaws or with rules adopted by the Board of Directors.

**Powers**. Each regular committee shall have such powers as the Board of Directors ant it consistent with law, the Articles of Incorporation, and the Bylaws.

#### ARTICLE V STUDENT COMMITTEES

- Section 1. Purpose. The Board of Directors may establish a Student Membership Committee and other such student committees as it considers appropriate. The purpose of all such committees shall be to advise and assist the officers and the Board of Directors on matters relating to educational efforts on college and university campuses and other of the [Westminster Adoption Group Services (WAGS Pet Adoption) purposes as the President designates.
- Section 2. Membership. Membership on any student committee of the Westminster Adoption Group Services (WAGS Pet Adoption) shall be limited to full-time or part-time students, in a degree program at an accredited college or university within the United States, who voluntarily support the purposes of the Westminster Adoption Group Services (WAGS Pet Adoption). Members of the Student Membership Committee shall make an annual financial contribution to the Westminster Adoption Group Services (WAGS Pet Adoption), the minimum amount to be set by the Board of Directors. Members of all other student committees shall be selected by the President or by other means, as specified by the Board of Directors, from among the members of the Student Membership Committee.
- Section 3. Number, Election, and Term of Office. The number of members of each student committee shall be as determined by the Board of Directors. Members of each student committee, while qualifying under Section 2 above, shall serve until resignation or removal by the affirmative vote of a majority of the Board of Directors.
- **Section 4. Officers**. The President may designate from among the members of each student committee a Chairman and Vice Chairman of such committee, and such other officers as the President may determine. The Chairman, Vice Chairman, and any other officers of each such committee shall have such duties as the President prescribes.
- **Section 5. Powers**. Each student committee shall have the power to advise the Board of Directors and such other powers as the Board of Directors may grant it, consistent with law, the Articles of Incorporation, and the Bylaws.

## ARTICLE VI ADVISORY COMMITTEES

**Section 1. Purpose**. The Board of Directors may establish a Campus Advisory Board and such other advisory committees as it considers appropriate. The purpose of all such committees shall be to advise the Board of Directors on such matters relating to **Westminster Adoption Group Services (WAGS Pet Adoption)** as the Board of Directors designates.

Number, Election, and Term of Office. The number of members of each advisory attee shall be as determined by the Board of Directors. Members of each advisory amittee shall be elected by the affirmative vote of a majority of the Board of Directors and shall serve until resignation or removal by the affirmative vote of a majority of the Board of Directors.

**Section 3. Powers**. Each advisory committee shall have the power to advise the Board of Directors and such other powers as the Board of Directors may grant it consistent with law, the Articles of Incorporation, and the Bylaws.

#### ARTICLE VII OFFICERS

Section 1. Officers. The Officers of the Westminster Adoption Group Services (WAGS Pet Adoption) shall be a President, Vice President, Secretary, Treasurer, and such other Officers as may be elected in accordance with the provisions of this Article. Not more than one office may be held simultaneously by the same person.

Section 2. Election and Term of Office. The Officers of the Westminster Adoption Group Services (WAGS Pet Adoption) shall be elected by a majority vote of the members of the Board of Directors at the organizational meeting and at every annual meeting of the Board thereafter, except that new offices may be created and filled at any meeting of the Board of Directors. Each Officer shall hold office for a term of one (1) year and thereafter until his successor shall have been duly elected and qualified.

Section 3. Removal. Any Officer may be removed upon an affirmative vote of two-thirds of the entire Board of Directors, whenever in its judgment the best interests of Westminster Adoption Group Services (WAGS Pet Adoption) would be served thereby.

**Section 4. Vacancies**. A vacancy in any office because of death, resignation, removal, disqualification or otherwise, may be filled by the Board of Directors for the unexpired portion of the term.

Section 5. President. The President shall be the chief executive officer of Westminster Adoption Group Services (WAGS Pet Adoption) and, in general, shall supervise and control all of the business and affairs of the Westminster Adoption Group Services (WAGS Pet Adoption). He may sign, with the Secretary or any other proper Officer of the Westminster Adoption Group Services (WAGS Pet Adoption) authorized by the Board of Directors, any deeds, mortgages, bonds, contracts, or other instruments or documents which the Board of Directors has authorized to be executed; and he shall perform all such other duties as may be prescribed by the Board of Directors from time to time.

**Section 6. Vice President**. In the event the death, resignation or removal of the President, the person who serves as Vice President shall assume the office of President until the Board of Directors elects a successor to the President and shall perform all such other duties as may be

and by the Board of Directors from time to time.

oction 7. Secretary. The Secretary shall keep the minutes of the meetings of the Board of Directors; see that all notices are duly given in accordance with the provisions of the Bylaws or as required by law; be custodian of the corporate records and seal; and perform such other duties as from time to time may be assigned to him by the President or by the Board of Directors.

**Section 8. Treasurer.** The Treasurer shall be responsible for all funds and securities of the **Westminster Adoption Group Services (WAGS Pet Adoption)**; receive and give receipts for monies due and payable to the **Westminster Adoption Group Services (WAGS Pet Adoption)** and deposit all such monies in the name of the **Westminster Adoption Group Services (WAGS Pet Adoption)** in such banks, trust companies or other depositories as shall be selected in accordance with the provisions of the Bylaws; and perform such other duties as from time to time may be assigned to him by the President or by the Board of Directors. If required by the Board of Directors, the Treasurer shall give a bond for the faithful discharge of his duties in such sum and with such surety or sureties as the Board of Directors shall determine.

### ARTICLE VIII CONTRACTS, CHECKS, DEPOSITS AND FUNDS

Section 1. Contracts. The Board of Directors may authorize any Officer or Officers, agent or agents of the Westminster Adoption Group Services (WAGS Pet Adoption), in addition to or in place of the Officers so authorized by the Bylaws, to enter into a contract or execute and deliver any instrument or document in the name and on behalf of the Westminster Adoption Group Services (WAGS Pet Adoption), and such authority may be general or confined to specific instances.

Section 2. Checks, Drafts, and Similar Documents. All checks, drafts or orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Westminster Adoption Group Services (WAGS Pet Adoption), shall be signed by such Officer or Officers and/or agent or agents of the [Westminster Adoption Group Services (WAGS Pet Adoption) and in such manner as shall from time to time be determined by resolution of the Board of Directors.

Section 3. Deposits. All funds of the Westminster Adoption Group Services (WAGS Pet Adoption) shall be deposited from time to time to the credit of the Westminster Adoption Group Services (WAGS Pet Adoption) in such banks, trust companies or other depositories as the Board of Directors may select.

Section 4. Gifts and Contributions. The Board of Directors may accept on behalf of the Westminster Adoption Group Services (WAGS Pet Adoption) any contribution, gift, bequest, or devise for the general purposes or for any special purpose of the Westminster Adoption Group Services (WAGS Pet Adoption). Such contributions, gifts, bequests, or devises shall be in conformity with the laws of the United States, the State of California and any other relevant jurisdiction.

#### ARTICLE IX BOOKS AND RECORDS

The Westminster Adoption Group Services (WAGS Pet Adoption) shall keep correct and complete books and records of account and also shall keep minutes of the proceedings of its Board of Directors and committees having any of the authority of the Board of Directors.

#### ARTICLE X FISCAL YEAR

The fiscal year of Westminster Adoption Group Services (WAGS Pet Adoption) shall begin on the first day of January and end on the last day of December in each year.

### ARTICLE IX WAIVER OF NOTICE

Whenever any notice is required to be given under the provisions of the law of California or under the provisions of the Articles of Incorporation or the Bylaws of the Westminster Adoption Group Services (WAGS Pet Adoption), a waiver thereof in writing signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice.

### ARTICLE XII AMENDMENTS TO BYLAWS

The Bylaws may be altered, amended or repealed and new Bylaws may be adopted by majority vote of the Board of Directors present at any annual, regular or special meeting, if at least fifteen (15) days written notice is given of intention to alter, amend or repeal the Bylaws or to adopt new Bylaws at such meeting.

OF THE TREASURY
REVENUE SERVICE
TI OH 45999-0023

Date of this notice: 07-14-2011

Employer Identification Number: 45-2740601

Form: SS-4

Number of this notice: CP 575 A

WESTMINSTER ADOPTION GROUP AND SERVICES INC 6621 WESTMINSTER BLVD WESTMINSTER, CA 92683

For assistance you may call us at: 1-800-829-4933

IF YOU WRITE, ATTACH THE STUB AT THE END OF THIS NOTICE.

#### WE ASSIGNED YOU AN EMPLOYER IDENTIFICATION NUMBER

Thank you for applying for an Employer Identification Number (EIN). We assigned you EIN 45-2740601. This EIN will identify you, your business accounts, tax returns, and documents, even if you have no employees. Please keep this notice in your permanent records.

When filing tax documents, payments, and related correspondence, it is very important that you use your EIN and complete name and address exactly as shown above. Any variation may cause a delay in processing, result in incorrect information in your account, or even cause you to be assigned more than one EIN. If the information is not correct as shown above, please make the correction using the attached tear off stub and return it to us.

Based on the information received from you or your representative, you must file the following form(s) by the date(s) shown.

Form 941 Form 940 10/31/2011 01/31/2012

If you have questions about the form(s) or the due date(s) shown, you can call us at the phone number or write to us at the address shown at the top of this notice. If you need help in determining your annual accounting period (tax year), see Publication 538, Accounting Periods and Methods.

We assigned you a tax classification based on information obtained from you or your representative. It is not a legal determination of your tax classification, and is not binding on the IRS. If you want a legal determination of your tax classification, you may request a private letter ruling from the IRS under the guidelines in Revenue Procedure 2004-1, 2004-1 I.R.B. 1 (or superseding Revenue Procedure for the year at issue). Note: Certain tax classification elections can be requested by filing Form 8832, Entity Classification Election. See Form 8832 and its instructions for additional information.

If you are required to deposit for employment taxes (Forms 941, 943, 940, 944, 945, CT-1, or 1042), excise taxes (Form 720), or income taxes (Form 1120), you will receive a Welcome Package shortly, which includes instructions for making your deposits electronically through the Electronic Federal Tax Payment System (EFTPS). A Personal Identification Number (PIN) for EFTPS will also be sent to you under separate cover. Please activate the PIN once you receive it, even if you have requested the services of a tax professional or representative. For more information about EFTPS, refer to Publication 966, Electronic Choices to Pay All Your Federal Taxes. If you need to make a deposit immediately, you will need to make arrangements with your Financial Institution to complete a wire transfer.

3390354

ARTICLES OF INCORPORATION

ENDORSED - FILED In the Office of the Secretary of State of the State of California

OF

JUN 1 5 2011

Westminster Adoption Group and services inc

The name of this corporation is Westminster Adoption Group and services inc

This corporation is a nonprofit PUBLIC BENEFIT CORPORATION and is not organized for the private gain of any person. It is organized under the Nonprofit Public Benefit Corporation Law for public and charitable purposes.

The specific purpose of this corporation is to help homeless dogs, cats and other pets find good loving homes.

III.

The name and address in the State of California of this corporation's initial agent for service of process is:

Tia Greenberg 18811 Clearview Lane Huntington Beach, CA 92648

A. This corporation is organized and operated exclusively for charitable purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code.

B. No substantial part of the activities of this corporation shall consist of carrying on propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate or intervene in any political campaign (including the publishing or distribution of statements) on behalf of any candidate for public office.

The property of this corporation is irrevocably dedicated to charitable purposes and no part of the net income or assets of this corporation shall ever inure to the benefit of any director, officer, or member thereof or to the benefit of any private person. Upon the dissolution or winding up of the corporation, its assets remaining after payment, or provision for payment, of all debts and liabilities of this corporation shall be distributed to a nonprofit fund, of the corporation which is organized and operated exclusively for charitable purposes foundation, or corporation which is organized and operated exclusively for charitable purposes and which has earthlished its tax exempt status under Section 501(a)(3) of the Internal and which has established its tax exempt status under Section 501(c)(3) of the Internal Revenue Code.